

**NORTH CENTRAL FLORIDA REGIONAL PLANNING COUNCIL (NCFRPC)**  
**MEETING NOTES (UNOFFICIAL)**  
**September 26, 2019**

**ALACHUA CITY COMMISSION MEETING**  
**October 21, 2019**

**ROBERT W. WILFORD, COMMISSIONER**  
**(ALACHUA CITY COMMISSION DELEGATE TO NCFRPC)**

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**NOTE:** The North Central Florida Regional Planning Council (NCFRPC) is comprised of the following twelve counties, Alachua, Bradford, Columbia, Dixie, Gilchrist, Hamilton, Lafayette, Levy, Madison, Suwannee, Taylor and Union, and, thirteen member municipalities, Alachua, Archer, Gainesville, Hawthorne, High Springs, Jasper, Lake City, Live Oak, Madison, Newberry, Perry, Starke and Waldo.

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**Call to Order.** *Commissioner Wilford, City of Alachua, Chair*, called the meeting to order at 7:03 p.m. **NOTE:** The meeting started three minutes late due to sound system problems.

**Quorum.** A quorum was met in accordance with the Council's bylaws.

**Invocation.** *Commissioner Charles Chestnut, Alachua County Board of County Commissioners, Vice Chair*, delivered the invocation.

**Pledge of Allegiance.** Members and guests recited the pledge to the flag in honor of the United States of America.

**Introduction of Guests.** *Chair Wilford* recognized the guests in attendance.

**Procedural Clarification Regarding Public Comments.** *Chair Wilford* read the following statement:

*Citizens desiring to make public comments on any action item on the agenda, or during the public comment section on the agenda, are reminded to complete the citizen comment form(s) in order to be recognized during the meeting. In addition, citizens desiring to comment on any action item shall only be recognized after a motion has been made and seconded for discussion and council members have been afforded the opportunity to make their comments. Please maintain proper decorum and refrain from personal attacks in making comments during the meeting. Your cooperation is greatly appreciated.*

**Approval of Consent Agenda.** The following consent agenda items were **approved unanimously**.

**Minutes of the August 22, 2019, Meeting**

**Financial Report for August 2019.** Revenues and expenditures are within budget for the first eleven months of the fiscal year. Revenues are at **66%** of the budget while expenditures are at **69%** of the budget. The financial condition of the Council remains strong and the adjusted general fund balance should remain at an acceptable level at the end of the fiscal year.

**Transportation Disadvantaged Local Coordinating Board Appointment.** *Karen Cossey, Chair, Union County Board of County Commissioners*, was appointed as Chair, Union County, Transportation Disadvantaged Local Coordinating Board.

**Approval of Regular Agenda.** The regular agenda was **approved unanimously**.

**Guest Speaker, Kody Glazer, Legal Director, Florida Housing Coalition.** Mr. Glazer explained the Coalition is a statewide nonprofit organization dedicated to affordable housing, ending homelessness, community development, and other related issues. He also indicated the Coalition acts as a clearinghouse for information, provides training and technical assistance, and advocates at all levels of government for individuals and families in need of affordable housing. Mr. Glazer provided an overview of the functions the Coalition addresses:

**Sadowski State and Local Housing Trust Funds (Sadowski Coalition).** *The Sadowski Coalition* advocates for the elderly, veterans, homeless, and special needs populations. In addition to the Florida Association of Counties, Florida League of Cities, and Florida Regional Councils Association, the Coalition coordinates its activities with: Associated Industries of Florida, Coalition of Affordable Housing Providers, Federation of Manufactured Home Owners of Florida, Florida Apartment Association, Florida Bankers Association, Florida Chamber of Commerce, Florida Green Building Coalition, Florida Home Builders Association, Florida Manufactured Housing Association, Florida Realtors, Florida Retail Federation, AARP of Florida, Florida Association of Centers for Independent Living, Florida Association Housing and Redevelopment Officials, Florida Coalition for the Homeless, Florida Housing Coalition, Florida Legal Services, Florida Supportive Housing Coalition, Florida Veterans Foundation, Leading Age Florida, The ARC of Florida, United Way of Florida, American Planning Association (Florida Chapter), Florida Association of Local Housing Finance Authorities, Florida Redevelopment Association, Florida Conference of Catholic Bishops, Florida Impact, Habitat for Humanity of Florida, and Volunteers of America Florida.

The Coalition is supportive in ensuring “**ALL**” Housing Trust Funds are appropriated by the Legislature. In the last legislative session, **\$115 million** was diverted to the Panhandle for Hurricane Michael recovery efforts. The diversion of Sadowski funds to other activities should be the exception and “**NOT**” the rule is the stated position of the Sadowski Coalition.

**Accessory Dwelling Units (ADUs) and the “Missing Middle.”** There are several reasons why smaller units are needed:

- **Single Family Homes Are Dominant in Florida.** Approximately **64%** of occupied units in Florida (**4.8 million**) are single family and the “Missing Middle” only accounts for **6%**. The single family home does not meet differing income and generational needs. “Accessory Dwelling Units (ADUs)” allow more persons to live on existing lots at an affordable price.
- **Households Are Getting Smaller.** Between 1970 and 2012, the average number of persons per household declined from **3.1** to **2.6**. The majority of Florida households (**66%**) consist of only **1-2** persons. Smaller housing types are in higher demand with smaller households.
- **Housing Is Unaffordable.** Over **1.9 million** low-income households are cost-burdened. Of these, **1.15 million** are severely cost-burdened. It is estimated **75%** of low-income renters are severely cost-burdened.
- **Florida’s Population is Growing.** By 2030, there will be an estimated **3.5 million** additional people living in Florida than there is today.

The “**Missing Middle**” is of special concern. Additional living quarters (ADUs) are typically located on single family lots which are independent of the primary dwelling unit. They can be an apartment within a primary residence or an attached or freestanding home on the same lot as the primary unit and can be owner or tenant occupied. These ADUs are also known as granny flats, garden cottages, and accessory apartments. The value of ADUs which may include duplexes, triplexes, courtyard apartments, bungalow courts, and townhouses. These ADUs provide affordability, improved care for the elderly and persons with disabilities, family flexibility, smart growth of environmental/infill development, integration of income levels, and enhanced workforce housing development.

**Inclusionary Zoning and HB 7103.** Inclusionary zoning is a land use to include a percentage, or number of, affordable housing units within a market-rate development. Specifically, **HB 7103** requires local governments to “offset all costs fully” to a

developer of its affordable housing contribution. This can be accomplished through: density/intensity bonuses, reducing or waiving fees, and/or other incentives to offset costs.

**Community Land Trusts (CLTS).** Community Land Trusts (CLTs) are the vehicle of separating ownership of the land from building by a nonprofit organization which holds the title to the land and administers a ninety-nine year ground lease. Resale restrictions are contained in the lease and the value of the land is separated from the value of the home. A CLT acquires and retains ownership of the land with improvements being sold or leased to income eligible households resulting in owners having the right to use land by virtue of the ninety-nine year lease agreement (functional equivalent of ownership). Local government provides essential resources for startup/sustained operation and donates publically-owned land, provides construction financing, offers down payment assistance, and provides ongoing administrative support.

**Homelessness.** The Coalition's Homelessness Team works as the state-designated provider and agent for technical assistance. This team convenes local governments, service and housing providers, lead agencies, and the private sector to reduce homelessness. The assistance of the Coalition in helping lead agencies adopt national "best practices" increased their total annual Housing and Urban Development (HUD) funding award by over **\$3 million**. These lead agencies include social service providers, health care systems, sheriff's department, local businesses, and other entities. Two specific programs are:

- **Housing First.** This is a homeless assistance approach which prioritizes providing permanent housing for people experiencing chronic homelessness. It uses an approach by viewing housing as the foundation for life improvement and enables access to permanent housing without prerequisites or conditions.
- **State Housing Initiative Partnership (SHIP).** SHIP rent subsidies allow up to twelve months of rent subsidies and is only available for very-low-income households. Very-low-income households are eligible if: (1) at least one adult who is a special needs will live in the home, and (2) a person who is homeless when initially qualifying for a rent subsidy. Subsidies can be used for security and utility deposit assistance and eviction not to exceed six month's rent.

**Chair Wilford** thanked **Mr. Glazer** for his very informative presentation and stated: "This Council wholeheartedly appreciates the excellent work the Coalition does regarding Florida's complex housing issues."

**Chair Wilford Report.** No report.

#### **Executive Committee Report by Chair Wilford**

**Proclamation Declaring October 2019 as Community Planning Month.** The motion was ***approved unanimously.***

**Proclamation Declaring October 4, 2019 as Manufacturing Day.** The motion was ***approved unanimously.***

**Proclamation Declaring October 21-27, 2019, as Florida City Government Week.** The motion was ***approved unanimously.***

**Amendment to the Council's Bylaws to Include a Civility Clause.** **Scott Koons, NCFRPC Executive Director**, briefed the Council on recommended changes/additions to its **Bylaws**. He stated, to add under "**PUBLIC PARTICIPATION**," the following sentences/section (Florida Bar Civility Pledge): "**Such comments shall be directed to the Chair,... and Committees of the Council (current Bylaws only permit public comment at Council meetings)... and directed to the chair, and (2) All comments made by Council members, Council staff, guests, and members of the public during any public meeting of the Council shall be governed by the following City, County, and Local Government Law Section of the "Florida Bar Civility Pledge": (a) We will be respectful of one another even we disagree, (b) We will direct all comments to the issues, and (c) We will avoid personal attacks.**

**Jonathon Wershow, Attorney At Law, NCFRPC Attorney**, provided insight regarding the legality of these recommended changes/additions. The motion amending the Council's **Bylaws** was **approved unanimously**.

**Florida Sunshine Law.** **Mr. Koons** indicated the Council's attorney, **Mr. Wershow**, forwarded a memorandum to Council members regarding adhering to open meetings in accordance with **Florida Statute 286.011(1)**. A copy of this memorandum, the statute itself, and a copy of a PowerPoint presentation from August 27, 2019, made by **Patricia R. Gleason, Attorney at Law, Special Counsel for Open Government**, was also included in the backup material. **Mr. Wershow** indicated in his memorandum: **"The courts have interpreted this statute to apply to meetings of two or more members of the same board discussing matters which may ultimately come before the board. A member who violates this statute may be fined and could be subject to criminal prosecution for a second degree misdemeanor."**

**Chair Wilford** recommended Council members retain a copy of the statute and PowerPoint presentation as a quick reference. He thanked **Mr. Wershow** for providing guidance regarding the **Bylaws** and for providing clarification on the responsibilities of Council members in adhering to the guidelines specified in the **Florida Sunshine Law**.

**South Florida Climate Change Compact and Tampa Bay Resilience Coalition.** As reported at several earlier Council meetings, there has been a "South Florida Climate Change Compact and Tampa Bay Resilience Coalition" established to address global climate change and especially environmental issues related to Florida. A presentation concerning this environmental topic will be scheduled for a future Council meeting.

**Executive Director Annual Performance Evaluation.** The Executive Committee met earlier this evening and conducted the annual evaluation of **Mr. Koons**. He received a **5.0** rating on a **5.0** scale which qualified him for a **5%** merit increase.

**Clearinghouse Committee Report.** **Commissioner Janice Mortimer, City of Starke, Chair**, presented the report and stated the Committee recommends the following "Comprehensive Plan Draft Amendments" be approved for: (1) Bradford County - two drafts, and (2) City of Cedar Key, This motion was **approved unanimously**. **Chair Wilford** indicated this was the only Council committee he has not served on during his tenure on the Council and he decided to review the backup material for tonight's meeting to gain a better understanding of the process this committee undertakes in fulfilling its awesome responsibilities. He stated:

*"I was very impressed with the thoroughness of the material submitted for each comprehensive plan draft amendment. Thank you **Commissioner Mortimer**, and the members of your committee, in reviewing this comprehensive and complex material. In addition, I offer my appreciation to **Ms. Lauren Yeatter, NCFRPC Senior Planner**, for providing guidance to this committee and compiling material for this committee's review."*

**Audit Committee.** **Mr. Koons**, briefed the Council regarding the selection process for an auditor for FY's 18/19, 19/20, and 20/21. Two firms submitted statements of qualifications. They were: **Powell & Jones, Certified Public Accountants**, and **Carr, Riggs & Ingram, LLC**. The committee met on August 13, 2019, and ranked both applicants. A motion was made to select the auditing firm of **Powell & Jones, Certified Public Accountants**, Lake City, to conduct the audits for FY's 18/19, 19/20, and 20/21 with the understanding this selection is for a three year period unless the Council determines the service being rendered is unsatisfactory. This motion was **approved unanimously**. An additional motion was made to authorize the Chair to execute an engagement letter with the auditing firm of **Powell & Jones, Certified Public Accountants**, Lake City, to conduct the FY 18/19 audit of the Council's accounts for a lump sum fee for this service totaling **\$16,675** with the understanding this engagement includes an audit of the Council's Employee Pension Plan for the same fiscal year. This motion was **approved unanimously**.

**Program Committee Report.** No report.

**Finance Committee.** No report.

**Regional Planning Committee Report.** No report.

**Nominating Committee Report.** No report.

**Comprehensive Economic Development Strategy Committee Report.** No report.

**Middle and Lower Suwannee River and Withlacoochee River Task Force Report.** *Commissioner Rick Davis, Columbia County Board of County Commissioners, Chair*, presented the report and stated the Task Force will meet with the City of Valdosta City Council for a joint meeting workshop on October 9, 2019, to discuss the issue of raw sewage spills by the City and how they can work together to resolve this ongoing issue. This joint workshop will be held at the Madison County Agricultural Extension Office in Madison.

As a reminder, the Task Force is comprised of one county commissioner from each of the twelve counties in the NCFRPC region. *Commissioner Ken Cornell, Alachua County Board of County Commissioners*, represents Alachua County on the Task Force. Following are excerpts from task force actions/discussions:

- *Commissioner Rick Davis, Madison County (Chair), Commissioner Cornell, Mr. Koons*, and others attended a legislative committee hearing in Tallahassee during this past session and presented the Council's concerns regarding the ongoing Valdosta spills.
- The Secretary of the Florida Department of Environmental Protection (FDEP) and his staff continue to be very cooperative in collaborating with the Task Force and Council.
- Several meetings of the Task Force with the Valdosta City Council have been held to discuss critical issues regarding the ongoing spills which are most often the result of major rain events.
- The City of Valdosta has 6,000 manholes which routinely overflow as a result of heavy rainfall.
- Measures to improve and expedite "immediate notification requirements" to various State of Florida agencies have been implemented by the City of Valdosta
- A holding area, which will capture 10 million gallons of overflow, is scheduled to be developed and should alleviate some of the problems with spills.
- *A joint workshop was held on July 10, 2019, which was attended by several Task Force members and the City of Valdosta City Council, for the purpose of discussing the issue of raw sewage spills by the City and determining a process to resolve this serious problem. The City Council indicated they are still awaiting a permit from the State of Georgia to construct a ten million gallon equalization basin at the Withlacoochee Wastewater Treatment Plant later this year.*

**Ex-Officio Member Reports.** Reports were made, as indicated, by representatives from ex-officio members in attendance:

**Florida Department of Economic Opportunity (FDEO).** Not in attendance.

**Florida Department of Environmental Protection (FDEP).** *Russell Simpson* stated the Northeast District will be conducting a "Septic to Sewer" workshop at the district office in Jacksonville on October 8, 2019. He also indicated the district is available to assist local governments and individuals concerning permit applications and department regulatory compliance issues.

**Florida Department of Transportation (FDOT).** *Stephen Browning* stated applications for the Transportation Alternatives Program, Sun Trails Program, Small County Road Assistance Program, and Small County Outreach Program may be submitted to the Department beginning in September 2019 with a tentative closing date for applications of mid-December 2019. He also indicated

the district will be conducting the “Local Government Transportation Summit” in Lake City on November 13, 2019, and a public hearing for the district’s “Tentative Five Year Work Program” will be held on October 29, 2019, at the district office in Lake City.

**Florida Fish and Wildlife Conservation Commission (FFWCC).** *Daniel Penniman* stated the commission recently published the updated “*Florida Wildlife Conservation Guide.*”

**St. Johns River Water Management District (SJRWMD).** Not in attendance.

**Southwest Florida Water Management District (SFWMD).** Not in attendance.

**Suwannee River Water Management District (SRWMD).** *Tom Mirti* stated springs grant project applications from local governments need to be submitted by January 2020. He also stated river grant project applications from local governments need to be submitted sometime in the Spring of 2020.

**CareerSource North Central Florida (CSNCF).** Not in attendance.

**Citizen Comments.** *Chair Wilford* reminded potential speakers this agenda item provides citizens an opportunity to address the Council on any matter not included on the agenda and the comment period for each individual is limited to three minutes. As a further reminder, he indicated proper decorum was expected of each speaker and adherence to civility when mentioning anyone by name would be greatly appreciated.. ***Two individuals spoke in opposition to M-CORES and requested the Council take an official position. One individual spoke in opposition to the revision to the Council’s “Bylaws” regarding city public comments.***

**Executive Director Report.** *Mr. Koons* briefed the Council on the following items:

**Florida Regional Councils Association (FRCA) Monthly Activity Report.** *Mr. Koons* indicated FRCA is the statewide organization which is comprised of ten Regional Planning Councils (RPC’s). The mission of FRCA is to strengthen Florida’s RPC’s and its partners with government and the business community to enhance regional economic prosperity and improve the consistency and quality of regional planning councils to ensure they add value to state, regional, and local initiatives. *Mr. Koons* stated FRCA held two meetings in Orlando on August 16, 2019, in conjunction with the annual meeting of the Florida League of Cities. He stated a report will be made at next month’s meeting of the Council. ***Denise Imbler, FRCA Statewide Coordinator,*** advises and supports NCFRPC in fulfilling its mission. *Mr. Koons* summarized FRCA’s activities for August.

**Florida Chamber Foundation Scorecard.** *Mr. Koons* reminded council members the Florida Chamber Foundation developed the Florida Scorecard to provide objective criteria to develop a 20-year statewide strategic plan which requires an ongoing commitment to measuring the state’s current status toward accomplishing the stated goals of the “Six Pillars” which were established to measure trends and progress. The “Six Pillars” incorporate the strategic thinking of a diverse range of stakeholders including the Century Commission and others. The “Six Pillars” are: (1) Talent Supply and Education, (2) Innovation and Economic Development, (3) Infrastructure and Growth Leadership, (4) Business Climate and Competiveness, (5) Civic and Government Systems, and (6) Quality of Life and Places. *Mr. Koons* referred to the report contained in the “State of Florida Metrics” information for September 2019.

**Legislative Report.** *Mr. Koons* indicated the regular 2020 legislative session will commence on January 14, 2020, and is scheduled to adjourn on March 30, 2020. The legislative “Interim Committee” schedule is:

- Week of September 16, 2019
- Week of October 14, 2019
- Week of November 4, 2019
- Week of November 12, 2019
- Week of December 9, 2019

**Multiuse Corridors of Regional Economic Significance (M-CORES).** As requested at a previous Council meeting by **Commissioner Cornell, Alachua County Board of County Commissioners**, the Executive Committee will keep the full Council up to date regarding any discussions or proposed Committee recommendations related to **SB 7068**. **Chair Wilford** stated: "Backup material is included in the Council board packets and presentations concerning the effects of this bill will be scheduled for future Council meetings."

An update was provided by **Mr. Koons** regarding the process the three task forces will follow in fulfilling the mandates of **SB 7068**. **Mr. Koons** again reported he has been appointed to serve on the "Suncoast Connector Task Force" and "Northern Connector Task Force" and **Commissioner Anthony Adams, Lafayette County Board of County Commissioners**, has also been appointed to serve on the "Northern Connector Task Force." The third task force is the Southwest-Central Florida Connector.

An initial joint meeting of the three task forces was held on August 27, 2019, in Tampa. At this kickoff meeting, task force members heard from **Secretary Kevin J. Thibault, Florida Department of Transportation**, and **Senate President, Bill Galvano**. In addition, task force members received presentations concerning government in the sunshine and public record laws, an overview of **SB 7068**, an overview of the "M-CORES" program, an overview of transportation corridor planning and development, task force products, task force work plan, and task force roles and responsibilities. Finally, each task force received a study area overview and study area considerations. There will be at least six meetings of each task force. The following information was extracted from the Florida Department of Transportation (FDOT) website:

- **Chapter 2019-43, Florida Statutes**, authorizes FDOT to work collaboratively with citizens as well as statewide and regional stakeholders to research the viability of developing three new infrastructure corridors within the state.
- **The M-CORES** program has multiple goals to include job creation, revitalization of rural communities, and connectivity using technology to enhance quality of life and public safety.
- **The** overall objective of M-CORES is to advance the construction of regional corridors which are intended to accommodate multiple modes of transportation and multiple types of infrastructure including broadband, sewage, water, and electric systems.
- Projected study effects are: (1) **21** counties, (2) **77** cities and towns, (3) **18,977** square miles of land area, (4) **3,215,800** residents, (5) **772,000** jobs created, (6) **9,172** square land miles of the state's highway system, (7) **905** square land miles of active rail, (8) **two** seaports, and (9) **two** commercial service airports.

**Mr. Koons** thanked the Council for their ongoing support and confidence in his role as Executive Director and indicated his undying commitment to ensuring NCFPRC remains strong. **Chair Wilford** thanked **Mr. Koons** for the excellent work he and his staff do on behalf of the residents who call North Central Florida home.

**Council Member Announcements.** **Chair Wilford** opened the floor for announcements. He indicated the Alachua City Commission recently approved a **Community Development Block Grant (CDBG)** application from a private developer to provide infrastructure support for a proposed "Assisted Living Facility (120 Beds)" expecting to cost the developer **\$26 million**. As a condition of the grant, at least **51%** of the employees hired must be comprised of low-income individuals. **Commissioner Mortimer** reported the Highway 301 Bypass around Starke is now open which should help traffic congestion on Highway 301 through Starke.

**Next Meeting.** The next meeting of Council will be held on October 24, 2019, at the Holiday Inn and Suites in Lake City beginning at 7:00 p.m.

**Adjournment.** **Chair Wilford** adjourned the meeting at 8:22 p.m.

**North Central Florida Regional Planning Council (NCFRPC) Mission Statement**

*To improve the quality of life of the Region's citizens by enhancing public safety, protecting regional resources, promoting economic development, and providing technical services to local governments.*

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**NCFRPC Mailing Address**

North Central Florida Regional Planning Council  
2009 N.W. 67th Place  
Gainesville, FL 32653

**NCFRPC Telephone, Facsimile, and Website Information**

Telephone - 352.955.2200  
Facsimile - 352.955.2209  
Website - www.ncfrpc.org

**NCFRPC Staff Telephone Extension and Email Contact Information**

Scott Koons, AICP, Executive Director (Extension 101 - [koons@ncfrpc](mailto:koons@ncfrpc))  
Dwayne L. Mundy, Public Safety and Regulatory Compliance Program Director (Extension 108 - [mundy@ncfrpc](mailto:mundy@ncfrpc))  
Kevin D. Parish, Information Technology and Property Management Director (Extension 133 - [parrish@ncfrpc](mailto:parrish@ncfrpc))  
Michael Escalante, AICP, Senior Planner, Transportation Planning (Extension 114 - [escalante@ncfrpc](mailto:escalante@ncfrpc))  
Lynn Franson-Godfrey, AICP, Senior Planner, Transportation Disadvantaged (Extension 110 - [godfrey@ncfrpc](mailto:godfrey@ncfrpc))  
Sandra Joseph, Senior Planner, Local Government Comprehensive Planning (Extension 111 - [joseph@ncfrpc](mailto:joseph@ncfrpc))  
Carmelita Franco, Planning Administrative Assistant, Local Government Comprehensive Planning (Extension 125 - [franco@ncfrpc](mailto:franco@ncfrpc))  
Lauren Yeatter, AICP, Senior Planner, Geographic Information Systems, Community Development, Economic Development, and Regional Planning, and Original Planning Florida (Extension 113 - [yeatter@ncfrpc](mailto:yeatter@ncfrpc))  
Tara Tucker, Assistant to the Executive Director (Extension 100 - [tucker@ncfrpc](mailto:tucker@ncfrpc))

**Alachua County Representation on NCFRPC Contact Information**

David Arreola, Commissioner, City of Gainesville ([arreoladi@cityofgainesville.org](mailto:arreoladi@cityofgainesville.org))  
Patricia Bouie, Commissioner, City of Hawthorne ([pbouie@cityofhawthorne.net](mailto:pbouie@cityofhawthorne.net))  
Charles Chestnut, IV, Commissioner, Alachua County Board of County Commissioners ([cschestnut@alachuacounty.us](mailto:cschestnut@alachuacounty.us))  
Ken Cornell, Commissioner, Alachua County Board of County Commissioners ([KCornell@alachuacounty.us](mailto:KCornell@alachuacounty.us))  
Louie Davis, Mayor, City of Waldo ([louie45@gmail.com](mailto:louie45@gmail.com))  
Matt Hersom, Commissioner, City of Newberry ([matthersom@city.newberry.fl.us](mailto:matthersom@city.newberry.fl.us))  
Fletcher Hope, Commissioner, City of Archer ([fhope@cityofarcher.com](mailto:fhope@cityofarcher.com))  
Linda Jones, Vice Mayor, City of High Springs ([ljones@highsprings.us](mailto:ljones@highsprings.us))  
Gigi Simmons, Commissioner, City of Gainesville ([simmionsgg@cityofgainesville.org](mailto:simmionsgg@cityofgainesville.org))  
Helen Warren, Commissioner, City of Gainesville ([warrenhk@cityofgainesville.org](mailto:warrenhk@cityofgainesville.org))  
Marihelen Wheeler, Commissioner, Alachua County Board of County Commissioners ([mwheeler@alachuacounty.us](mailto:mwheeler@alachuacounty.us))  
Robert Wilford, Commissioner, City of Alachua ([rwwexd1@cox.net](mailto:rwwexd1@cox.net))  
Kristina Wright, Non-Voting Delegate, City of High Springs (386.454.1416)

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**Florida Regional Councils Association (FRCA) Mission Statement**

*Fosters regional strategies, solutions, and partnerships to support economic growth and improve quality of life; promotes a standard of excellence in the delivery of regional planning council programs and technical professional assistance and expertise; and, advocates for the role*

*of regional planning councils as the state's primary organizations to address problems that are of greater-than-local concern.*

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**There** are ten (10) regional planning councils in Florida which serve the state's sixty-seven (67) counties. They are:

<u>Council</u>	<u>Number of Counties Served</u>	<u>Region</u>	<u>Headquarters</u>
Emerald Coast Regional Council (ECRC)*	7	1	Pensacola
Apalachee Regional Planning Council (ARPC)	9	2	Tallahassee
North Central Florida Regional Planning Council (NCFRPC)	12	3	Gainesville
Northeast Florida Regional Planning Council (NEFRPC)	7	4	Jacksonville
East Central Florida Regional Planning Council (ECFRPC)	8	5	Altamonte Springs
Central Florida Regional Planning Council (CFRPC)	5	6	Bartow
Tampa Bay Regional Planning Council (TBRPC)	6	7	Pinellas Park
Southwest Florida Regional Planning Council (SWFRPC)	6	8	Fort Myers
Treasure Coast Regional Planning Council (TCRPC)	4	9	Stuart
South Florida Regional Planning Council (SFRPC)	3	10	Hollywood

\*Also referred to as "West Florida Regional Council (WFRPC).

**Membership** on regional planning councils consists of one-third of the total representatives being gubernatorial appointees with the remainder being member local government appointees. Two-thirds of council representatives must be locally-elected officials. Regional councils provide a large variety of services to benefit its local governments in addition to coordinating regional planning and review activities. Services include: technical planning assistance, grant and loan planning assistance, transportation planning assistance, hazardous waste monitoring, emergency response planning assistance, and economic development activities.

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**COMMISSIONER WILFORD NCFRPC APPOINTMENTS (CURRENT AND PAST)**

- Chair (NCFRPC - Current)
- Executive Committee (Chair - Current, Vice Chair - Past, Secretary/Treasurer - Past, and Member - Past)
- Finance Committee (Chair - Past)
- Program Committee (Chair - Past)
- Regional Planning Committee (Past)
- Audit Committee (Chair - Current)
- Florida Regional Councils Association (FRCA - NCFRPC Delegate - Current)
- President (North Central Florida Areawide Development Company {ADCO} - NCFRPC Delegate)

